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**Minutes of a LINK Scheme Holdings Ltd (the “Company”) Board Meeting**

**Held on Friday 9<sup>th</sup> January 2026 at 11:00 am via Microsoft Teams**

**Present:**

Sir Mark Boleat – Chair  
Alison Cottrell  
Chris Davis  
John Gill  
John Howells  
Bill Raynal  
David Rigney  
Sushil Saluja

**In Attendance:**

**LINK Scheme Executive**

Chris Ashton  
Deanne Clifton  
Mike Knight  
Graham Mott  
Adrian Roberts  
Tom Sleight  
Nick Quin  
Kate Hinchley-Beardmore

**Guest**

Tom Ilube

**LINK Meeting Secretariat**

Michelle Maple (minutes)

**1. Opening of Meeting**

The Chair welcomed Board Directors and those in attendance.

**2. Welcome and Declarations of Interests and Potential or Actual Conflicts**

The Board considered all current declarations of interest and agreed that none represented a conflict.

**3. Minutes of the Previous Board Meetings and Matters Arising**

It was noted that the minutes of the meeting held on 11<sup>th</sup> December 2025 had been approved via e-mail, with all actions having been completed or included as an agenda item for this or future meetings.

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**4. Committee and Meeting Updates**

The Board noted the approved minutes from the Audit Committee meeting held on 11<sup>th</sup> December 2025.

(Redacted on Confidential Grounds)

**5. CEO Report**

The Board received a verbal update from the CEO.

(Redacted on Confidential Grounds)

**6. (Redacted on Confidential Grounds)****7. Noting e-mail Approvals**

There were none to note.

**8. Any Other Business**

There was no other business.

**9. Next Meeting**

The next Board meeting will be held on Thursday 5<sup>th</sup> February 2026 at 10.30 (Redacted on Confidential Grounds)

*The meeting closed at 11.35.*