
Minutes of a LINK Scheme Holdings Ltd (the “Company”) Board Meeting**Held on Thursday 2nd April 2026 at 11:00 am via Microsoft Teams****Present:**

Tom Ilube – Chair
Alison Cottrell
Chris Davis
John Gill
John Howells
Bill Raynal
David Rigney
Sushil Saluja

In Attendance:**LINK Scheme Executive**

Chris Ashton
Deanne Clifton
Kate Hinchley-Beardmore – Item 7 only
Mike Knight
Graham Mott
Nick Quin
Adrian Roberts
Tom Sleight

Apologies

None

LINK Meeting Secretariat

Michelle Maple (minutes)

1. Opening of Meeting

The Chair welcomed Board Directors and those in attendance.

2. Welcome and Declarations of Interests and Potential or Actual Conflicts

The Board considered all current declarations of interest and agreed that none represented a conflict.

3. Minutes of the Previous Board Meetings and Matters Arising

It was noted that the minutes of the meeting held on 5th March 2026 had been approved via e-mail, with all actions having been completed or included as an agenda item for this or future meetings.

4. Committee and Meeting Updates

The Board noted the approved minutes from the Audit Committee meeting held on 5th March 2026. (Redacted on confidentiality grounds)

5. CEO Report

The Board considered the CEO's Report (Redacted on confidentiality grounds)

6. The Future of LINK

The Board considered the progress report on the work to develop the future of LINK.
(Redacted on confidentiality grounds)

The meeting was joined by Kate Hinchley-Beardmore, Head of Member Assurance.

7. (Redacted on confidentiality grounds)

Kate Hinchley-Beardmore left the meeting.

8. Report on the Proposed Merger of Brink's and NCR

The Board considered the information in the paper (Redacted on confidentiality grounds)

9. Whistleblowing Policy

The Board considered the Audit Committee's recommendation to adopt the revised Whistleblowing Policy.

DECISION: The Board approved the revised Whistleblowing Policy.

10. Noting e-mail Approvals

None.

11. Any Other Business

None.

12. Next Meeting

The next Board meeting will be held on Thursday 4th June 2026 at 10.30 am (Redacted on confidentiality grounds)

The meeting closed at 11.50 am.